

The FBF

The French Banking Federation (FBF) is the professional body representing all banks operating in France.

Presentation

317 member banking institutions

The purpose of the French Banking Federation is to promote banking and financial activity in France, Europe and internationally. It defines the profession's positions and proposals vis-à-vis the public authorities and economic and financial authorities. It includes 317 banking institutions, including 116 foreign banks*.

Regardless of their size and legal status, credit institutions authorised as banks and branches of credit institutions in the European Economic Area are automatically members, if they so wish, of the FBF, which then acts as their professional body. The central institutions of cooperative or mutual bank groups and the AFB are also automatically members**.

Nearly 150 employees

149 permanent employees work at the FBF and the AFB*** in conjunction with more than 400 bankers on commissions and committees. These bodies meet regularly to draw up positions and launch initiatives.

Decisions are based on the preparatory work of FBF experts, technical committees and 80 ad hoc working groups. Discussions with members are therefore at the heart of the Federation's work.

Influence in France and internationally

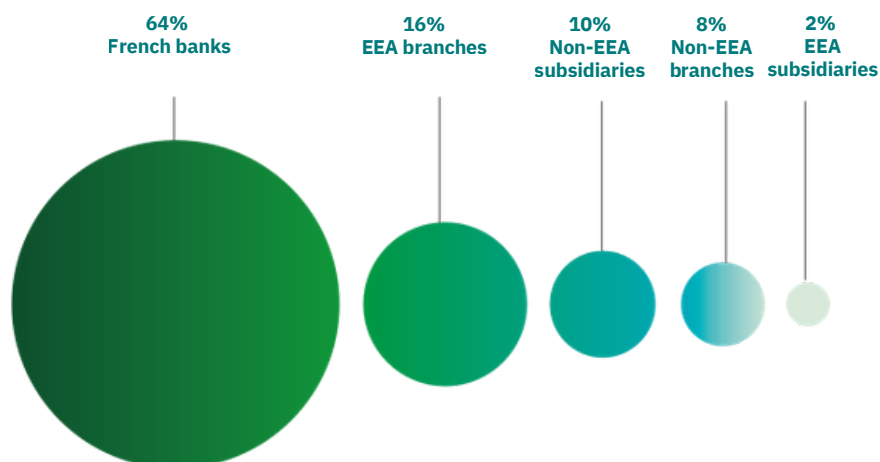
Based in Paris, the FBF also has an office in Brussels. It is a member of the European Banking Federation (EBF) and represents the banking industry in many national, European and international organisations, including the IIF and IBFed (see page 4).

The FBF is also present throughout France through a network of 101 regional and departmental committees. This network mobilises more than 1,500 bankers who are in regular dialogue with local business representatives and public authorities, and relay the industry's positions.

* As of 1 January 2026.

** The French Banking Association (AFB) sits on the FBF's Executive Committee. It is the professional body of commercial banks in the social field (collective agreement of the bank).

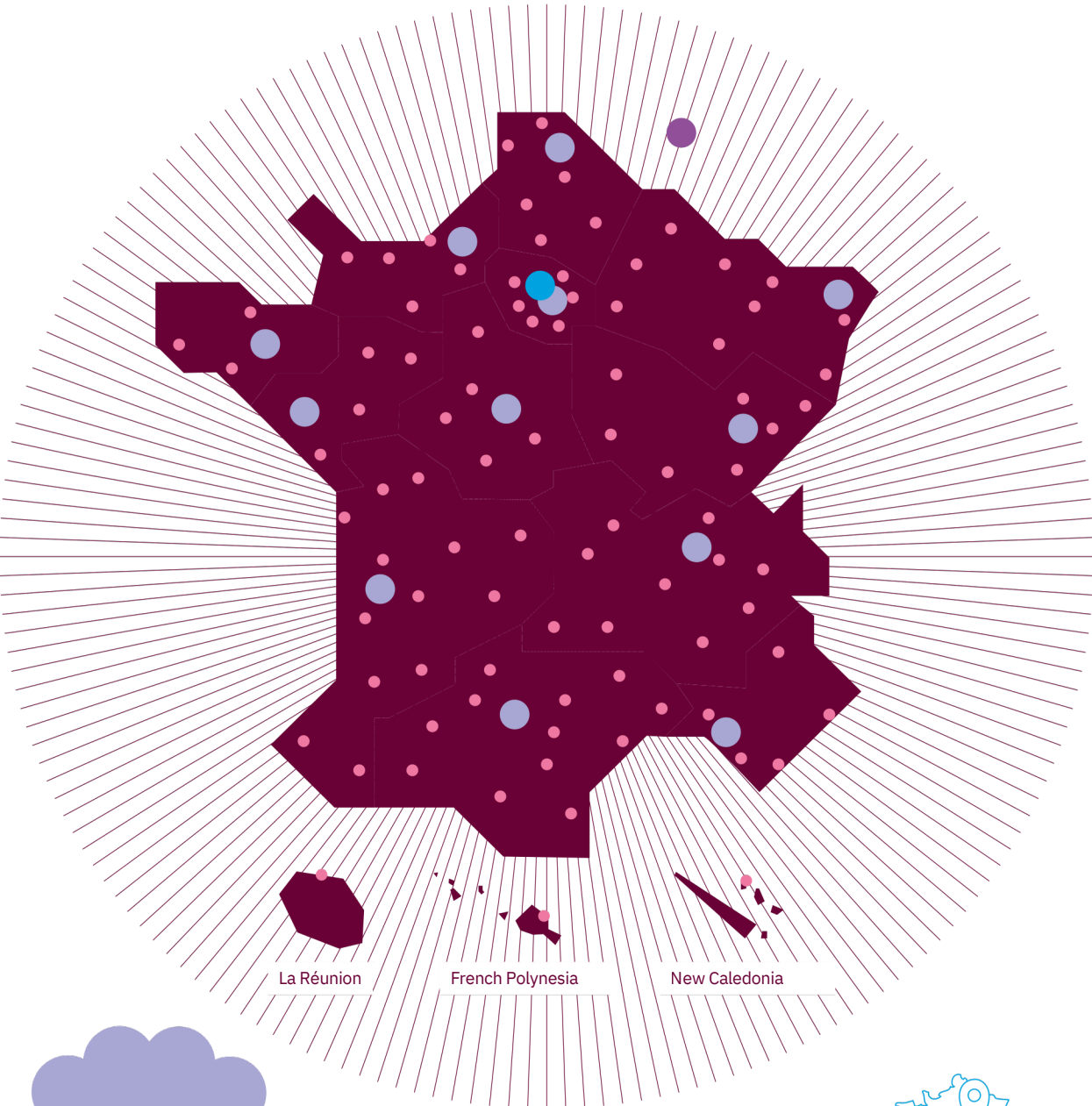
*** Including 49 employees in the FBF Ombudsman service.



317 member banks of the FBF

Presence of the FBF

- FBF Paris
- FBF Brussels
- 12 regional bank committees
- 89 departmental or local bank committees



101
territorial committees

1,500
bankers in territorial committees

Executive Committee

(as of 1st September 2026)



Olivier Gavalda

Chairman of the FBF

*Chief Executive Officer
of Crédit Agricole S.A.*



Jean-Laurent Bonnafé

Vice-Chairman of the FBF

*Director and Chief
Executive Officer of BNP
Paribas*



Stéphane Dedeyan

Treasurer of the FBF

*Chairman of the
Management Board
of La Banque Postale*



Daniel Baal

*Chairman of the
Confédération Nationale
du Crédit Mutuel*



Slawomir Krupa

*Chief Executive Officer
of Société Générale*



Nicolas Namias

*Chairman of the
Management Board
of Groupe BPCE*



Maya Atig

Chief Executive Officer of the FBF

Eric Voulleminot

Security Advisor

General Management Board



Etienne Barel

Deputy CEO

*Banking and accounting
supervision
European and international
institutional relations
Investment banking and
markets
Sustainable finance
Taxation*



François Lefebvre

Deputy Director General

*Digital, payments and
operational resilience
Legal and compliance
Retail banking and remote
banking*



Ermelina Debacq

Deputy Director General

*Communication
Institutional relations France
General secretariat*



André-Guy Turoche

Director of Social Affairs

*Social relations
Observatory and studies*

Commissions and committees

Forward-Looking Commission

Climate and Biodiversity Commission

Investment Banking and Markets Commission

Retail and Remote Banking Commission

Supervisory and Prudential Commission

Accounting Committee

Compliance and Conduct Committee

Legal Committee

Major Risk and Security Committee

Means of Payment Steering Committee

Tax Committee

Sherpas

The Commissions are chaired by a member of the Executive Committee.

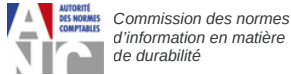
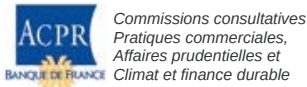
The Sherpas, upstream of the Executive Committee, feed into discussions and examine the issues and proposals, with the FBF General Management Board.

The FBF's presence

The FBF represents the banking industry in public institutions:

...and in many national, European and international organisations:

It is the partner to several French and international authorities, associations and other bodies:



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