

# The FBF

The French Banking Federation (FBF) is the professional body representing all banks operating in France.

## Presentation

### 317 member banking institutions

The purpose of the French Banking Federation is to promote banking and financial activity in France, Europe and internationally. It defines the profession's positions and proposals vis-à-vis the public authorities and economic and financial authorities. It includes 317 banking institutions, including 116 foreign banks\*.

Regardless of their size and legal status, credit institutions authorised as banks and branches of credit institutions in the European Economic Area are automatically members, if they so wish, of the FBF, which then acts as their professional body. The central institutions of cooperative or mutual bank groups and the AFB are also automatically members\*\*.

### Nearly 150 employees

149 permanent employees work at the FBF and the AFB\*\*\* in conjunction with more than 400 bankers on commissions and committees. These bodies meet regularly to draw up positions and launch initiatives.

Decisions are based on the preparatory work of FBF experts, technical committees and 80 ad hoc working groups. Discussions with members are therefore at the heart of the Federation's work.

### Influence in France and internationally

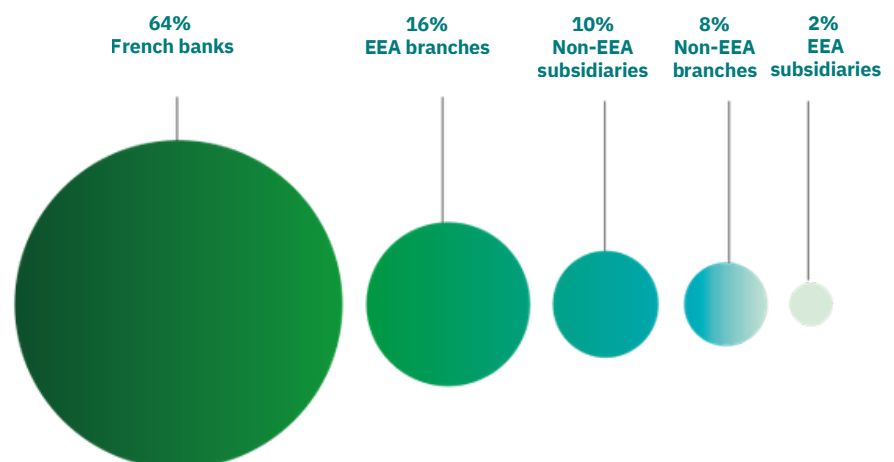
Based in Paris, the FBF also has an office in Brussels. It is a member of the European Banking Federation (EBF) and represents the banking industry in many national, European and international organisations, including the IIF and IBFed (see page 4).

The FBF is also present throughout France through a network of 101 regional and departmental committees. This network mobilises more than 1,500 bankers who are in regular dialogue with local business representatives and public authorities, and relay the industry's positions.

\* As of 1 January 2026.

\*\* The French Banking Association (AFB) sits on the FBF's Executive Committee. It is the professional body of commercial banks in the social field (collective agreement of the bank).

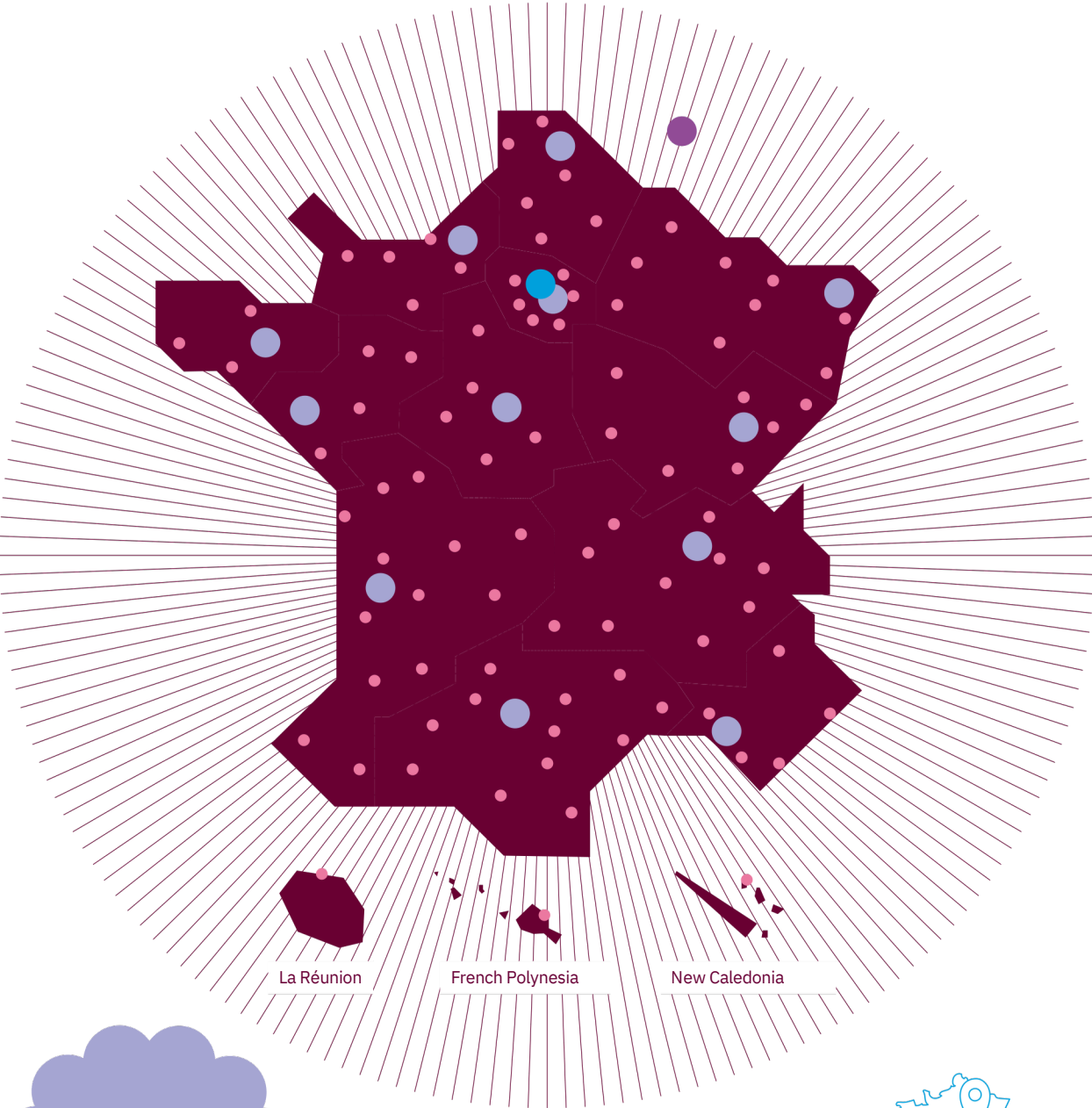
\*\*\* Including 49 employees in the FBF Ombudsman service.



317 member banks of the FBF

# Presence of the FBF

- FBF Paris
- FBF Brussels
- 12 regional bank committees
- 89 departmental or local bank committees



101  
territorial committees

1,500  
bankers in territorial committees

## Executive Committee



**Daniel Baal**  
Chairman of the FBF  
Chairman of the  
Confédération Nationale  
du Crédit Mutuel



**Jean-Laurent Bonnafé**  
Vice-Chairman of the FBF  
Director and Chief  
Executive Officer of BNP  
Paribas



**Stéphane Dedeyan**  
Treasurer of the FBF  
Chairman of the  
Management Board  
of La Banque Postale



**Olivier Gavalda**  
Chief Executive Officer  
of Crédit Agricole S.A.



**Slawomir Krupa**  
Chief Executive Officer  
of Société Générale



**Nicolas Namias**  
Chairman of the  
Management Board  
of Groupe BPCE



**Maya Atig**  
Chief Executive Officer of the FBF

**Eric Vouleminot**  
Security Advisor

## General Management Board



**Etienne Barel**  
Deputy CEO  
Banking and accounting  
supervision  
European and international  
institutional relations  
Investment banking and  
markets  
Sustainable finance  
Taxation



**François Lefebvre**  
Deputy Director General  
Digital, payments and  
operational resilience  
Legal and compliance  
Retail banking and remote  
banking



**Ermelina Debacq**  
Deputy Director General  
Communication  
Institutional relations France  
General secretariat



**André-Guy Turoche**  
Director of Social Affairs  
Social relations  
Observatory and studies

## Commissions and committees

Forward-Looking Commission  
Climate and Biodiversity Commission  
Investment Banking and Markets Commission  
Retail and Remote Banking Commission  
Supervisory and Prudential Commission

Accounting Committee  
Compliance and Conduct Committee  
Legal Committee  
Major Risk and Security Committee  
Means of Payment Steering Committee  
Tax Committee

Sherpas

The Commissions are chaired by a member of the Executive Committee.

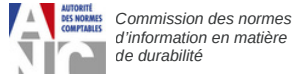
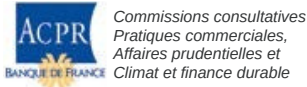
The Sherpas, upstream of the Executive Committee, feed into discussions and examine the issues and proposals, with the FBF General Management Board.

# The FBF's presence

The FBF represents the banking industry in public institutions:

...and in many national, European and international organisations:

It is the partner to several French and international authorities, associations and other bodies:



Comité d'orientation et de suivi de l'emploi des fonds (COSEF)



Observatoire des produits d'épargne financière (OPEF)

Observatoire des délais de paiement

OBSERVATOIRE DES TARIFS BANCAIRES



each One



## Follow the FBF online and on social media

